

**Consolidated Financial Statements**  
**(For the fiscal year ended March 31, 2009)**

**Consolidated Balance Sheets**

(Millions of yen)

	FY2008	FY2009
	As of March 31, 2008	As of March 31, 2009
<b>Assets</b>		
<b>Current assets:</b>		
Cash and deposits	10,668	18,318
Notes receivable, accounts receivable from completed construction contracts and other	85,998	64,287
Short-term investment securities	14,803	14,621
Real estate for sale	—	1,875
Costs on uncompleted construction contracts	102,591	103,537
Costs on real estate business	—	9,380
Work in process	—	1,103
Raw materials and supplies	—	146
Other inventories	13,781	—
Other	17,058	15,572
Allowance for doubtful accounts	(4,633)	(4,316)
Total current assets	240,268	224,527
<b>Noncurrent assets:</b>		
Property, plant and equipment:		
Buildings and structures	15,266	15,577
Machinery, vehicles, tools, furniture and fixtures	8,004	6,285
Land	16,228	16,679
Lease assets	—	8
Construction in progress	328	752
Accumulated depreciation	(16,609)	(15,182)
Total property, plant and equipment	23,217	24,121
Intangible assets	853	727
Investments and other assets:		
Investment securities	63,325	41,708
Long-term loans receivable	2,563	2,515
Other	2,643	1,531
Allowance for doubtful accounts	(161)	(1,454)
Total investments and other assets	68,371	44,300
Total noncurrent assets	92,442	69,149
<b>Total assets</b>	<b>332,711</b>	<b>293,677</b>

(Millions of yen)

	<b>FY2008</b>	<b>FY2009</b>
	As of March 31, 2008	As of March 31, 2009
<b>Liabilities</b>		
<b>Current liabilities:</b>		
Notes payable, accounts payable for construction contracts and other	86,914	75,238
Short-term loans payable	10,995	9,496
Lease obligations	—	1
Income taxes payable	147	240
Advances received on uncompleted construction contracts	68,171	60,769
Provision for repairs	109	25
Provision for warranties for completed construction	632	456
Provision for bonuses	1,055	809
Provision for loss on construction contracts	6,904	5,132
Other	9,506	12,194
<b>Total current liabilities</b>	<b>184,438</b>	<b>164,364</b>
<b>Noncurrent liabilities:</b>		
Long-term loans payable	404	259
Lease obligations	—	6
Deferred tax liabilities	11,908	6,936
Provision for retirement benefits	5,525	5,638
Negative goodwill	1,417	1,134
Other	196	181
<b>Total noncurrent liabilities</b>	<b>19,452</b>	<b>14,157</b>
<b>Total liabilities</b>	<b>203,891</b>	<b>178,521</b>
<b>Net assets</b>		
<b>Shareholders' equity:</b>		
Capital stock	19,838	19,838
Capital surplus	25,329	25,327
Retained earnings	78,553	73,347
Treasury stock	(12,260)	(12,316)
<b>Total shareholders' equity</b>	<b>111,460</b>	<b>106,197</b>
<b>Valuation and translation adjustments:</b>		
Valuation difference on available-for-sale securities	17,359	8,958
<b>Total valuation and translation adjustments</b>	<b>17,359</b>	<b>8,958</b>
<b>Total net assets</b>	<b>128,819</b>	<b>115,155</b>
<b>Total liabilities and net assets</b>	<b>332,711</b>	<b>293,677</b>

# Consolidated Statements of Income

(Millions of yen)

	<b>FY2008</b> April 1, 2007 through March 31, 2008	<b>FY2009</b> April 1, 2008 through March 31, 2009
<b>Net sales:</b>		
Net sales of completed construction contracts	245,659	214,835
Net sales of real estate business and other	8,430	12,137
Total net sales	254,089	226,973
<b>Cost of sales:</b>		
Cost of sales of completed construction contracts	241,176	196,679
Cost of sales on real estate business and other	5,926	8,474
Total cost of sales	247,102	205,154
<b>Gross profit:</b>		
Gross profit on completed construction contracts	4,482	18,156
Gross profit on real estate business and other	2,504	3,662
Total gross profit	6,987	21,819
<b>Selling, general and administrative expenses</b>	21,605	17,420
<b>Operating income (loss)</b>	(14,617)	4,399
<b>Non-operating income:</b>		
Interest income	565	393
Dividends income	941	1,125
Amortization of negative goodwill	—	283
Other	354	158
Total non-operating income	1,861	1,961
<b>Non-operating expenses:</b>		
Interest expenses	216	192
Loss on valuation of securities	—	63
Foreign exchange losses	104	129
Commitment fee	42	—
Other	13	69
Total non-operating expenses	378	454
<b>Ordinary income (loss)</b>	(13,134)	5,906
<b>Extraordinary income:</b>		
Gain on prior period adjustment	470	810
Gain on sales of noncurrent assets	809	431
Gain on sales of investment securities	21	685
Total extraordinary income	1,301	1,927
<b>Extraordinary loss:</b>		
Loss on prior period adjustment	158	105
Loss on sales of noncurrent assets	9	13
Loss on sales of investment securities	—	639
Loss on valuation of investment securities	1,710	2,729
Loss on retirement of noncurrent assets	392	108
Loss on reduction of noncurrent assets	5	—
Loss on valuation of membership	29	—
Special extra retirement payments	—	4,152
Loss on development business cancellation and other	—	3,274
Total extraordinary loss	2,306	11,023
<b>Loss before income taxes and minority interests</b>	(14,140)	(3,190)
<b>Income taxes-current</b>	212	120
<b>Refund of income taxes for prior periods</b>	(199)	—
<b>Income taxes-deferred</b>	18,427	95
<b>Total income taxes</b>	18,439	215
<b>Minority interests in loss</b>	(104)	—
<b>Net loss</b>	(32,475)	(3,405)

## Consolidated Statements of Cash Flows

(Millions of yen)

	<b>FY2008</b> April 1, 2007 through March 31, 2008	<b>FY2009</b> April 1, 2008 through March 31, 2009
<b>Cash flows from operating activities:</b>		
Loss before income taxes and minority interests	(14,140)	(3,190)
Depreciation and amortization	935	943
Amortization of negative goodwill	—	(283)
Increase (decrease) in allowance for doubtful accounts	912	990
Increase (decrease) in provision for retirement benefits	(1,003)	113
Increase (decrease) in provision for bonuses	1,055	(245)
Increase (decrease) in provision for loss on construction contracts	4,754	(1,771)
Interest and dividends income	(1,507)	(1,519)
Interest expenses	216	192
Loss (gain) on sales of noncurrent assets	(799)	(418)
Loss (gain) on sales of short-term and long term investment securities	(21)	(45)
Loss (gain) on valuation of short-term and long term investment securities	1,710	2,792
Special extra retirement payments	—	4,152
Loss on development business cancellation and other	—	3,274
Decrease (increase) in notes and accounts receivable-trade	(15,367)	20,738
Decrease (increase) in costs on uncompleted construction contracts	17,904	(946)
Decrease (increase) in other inventories	(4,735)	(1,858)
Increase (decrease) in notes and accounts payable-trade	3,685	(11,550)
Increase (decrease) in advances received on uncompleted construction contracts	(10,964)	(7,402)
Increase (decrease) in accrued consumption taxes	(910)	1,766
Other, net	(8,702)	2,191
Subtotal	<u>(26,978)</u>	<u>7,924</u>
Interest and dividends income received	1,527	1,522
Interest expenses paid	(216)	(192)
Income taxes paid	(422)	(157)
Payments for special extra retirement payments	—	(4,153)
Net cash provided by (used in) operating activities	<u>(26,090)</u>	<u>4,943</u>

(Millions of yen)

	<b>FY2008</b> April 1, 2007 through March 31, 2008	<b>FY2009</b> April 1, 2008 through March 31, 2009
<b>Cash flows from investment activities:</b>		
Net decrease (increase) in time deposits	9,860	216
Purchase of short-term and long term investment securities	(1,070)	(276)
Proceeds from sales and redemption of short-term and long term investment securities	4,927	9,353
Purchase of property, plant and equipment and intangible assets	(2,444)	(1,972)
Proceeds from sales of property, plant and equipment and intangible assets	1,015	517
Payments of loans receivable	(158)	(288)
Collection of loans receivable	150	257
Other, net	1,088	80
Net cash provided by (used in) investment activities	13,367	7,889
<b>Cash flows from financing activities:</b>		
Net increase (decrease) in short-term loans payable	(1,193)	(1,318)
Repayment of long-term loans payable	(98)	(157)
Purchase of treasury stock	(92)	(71)
Proceeds from sales of treasury stock	4	13
Cash dividends paid	(3,994)	(1,803)
Cash dividends paid to minority shareholders	(8)	—
Other, net	—	(1)
Net cash provided by (used in) financing activities	(5,383)	(3,339)
<b>Effect of exchange rate change on cash and cash equivalents</b>	(86)	(127)
<b>Net increase (decrease) in cash and cash equivalents</b>	(18,192)	9,365
<b>Cash and cash equivalents at beginning of period</b>	39,637	21,445
<b>Cash and cash equivalents at end of period</b>	21,445	30,811

## Breakdown of Orders (Non-consolidated)

(Millions of yen)

			FY 2008 April 1, 2007 through March 31, 2008			FY 2009 April 1, 2008 through March 31, 2009			Change Increase (Decrease)	% Change Increase (Decrease)	
				%	%		%	%	%		
Construction orders awarded	Civil engineering	Domestic public sector	34,521	63.7	31.0	51,499	72.9	42.2	16,978	49.2	
		Domestic private sector	19,676	36.3		20,445	29.0		768	3.9	
		Overseas	(4)	(0.0)		(1,312)	(1.9)		(1,308)	—	
		Subtotal	54,193	100		70,631	100		16,437	30.3	
	Architectural construction	Domestic public sector	9,973	8.2	69.0	16,425	16.9	57.8	6,452	64.7	
		Domestic private sector	110,921	91.8		80,275	82.9		(30,645)	(27.6)	
		Overseas	—	—		184	0.2		184	—	
		Subtotal	120,894	100		96,886	100		(24,008)	(19.9)	
	Total	Domestic public sector	44,494	25.4	100	67,925	40.6	100	23,430	52.7	
		Domestic private sector	130,598	74.6		100,720	60.1		(29,877)	(22.9)	
		Overseas	(4)	(0.0)		(1,128)	(0.7)		(1,124)	—	
		Total	175,088	100		167,517	100		(7,570)	(4.3)	
Net sales	Projects completed	Civil engineering	Domestic public sector	45,810	58.6	[31.7]	35,130	42.8	[38.1]	(10,680)	(23.3)
			Domestic private sector	23,225	29.7	31.3	38,976	47.4	37.2	15,751	67.8
			Overseas	9,193	11.7		8,031	9.8		(1,162)	(12.6)
			Subtotal	78,230	100		82,138	100		3,908	5.0
	Architectural construction	Domestic public sector	9,417	5.6	[68.3]		12,414	9.3		[61.9]	2,996
		Domestic private sector	158,847	94.4	67.4	120,743	90.6	60.4	(38,104)	(24.0)	
		Overseas	—	—		184	0.1		184	—	
		Subtotal	168,264	100		133,342	100		(34,922)	(20.8)	
	Subtotal	Domestic public sector	55,228	22.4		[100]	47,544		22.1	[100]	(7,683)
		Domestic private sector	182,072	73.9	98.7	159,720	74.1	97.6	(22,352)	(12.3)	
		Overseas	9,193	3.7		8,216	3.8		(977)	(10.6)	
		Subtotal	246,495	100		215,481	100		(31,013)	(12.6)	
	Real estate business and other	3,348	1.3			5,279	2.4			1,930	57.6
Total			249,844	100		220,760	100		(29,083)	(11.6)	
Period-end backlog	Civil engineering	Domestic public sector	86,858	54.1	46.8	103,227	69.2	50.5	16,369	18.8	
		Domestic private sector	48,473	30.2		29,942	20.1		(18,531)	(38.2)	
		Overseas	25,267	15.7		15,922	10.7		(9,344)	(37.0)	
		Subtotal	160,600	100		149,093	100		(11,507)	(7.2)	
	Architectural construction	Domestic public sector	24,513	13.4	53.2	28,524	19.5	49.5	4,011	16.4	
		Domestic private sector	158,259	86.6		117,791	80.5		(40,467)	(25.6)	
		Overseas	—	—		—	—		—	—	
		Subtotal	182,772	100		146,316	100		(36,455)	(19.9)	
	Total	Domestic public sector	111,371	32.4	100	131,752	44.6	100	20,380	18.3	
		Domestic private sector	206,733	60.2		147,734	50.0		(58,999)	(28.5)	
		Overseas	25,267	7.4		15,922	5.4		(9,344)	(37.0)	
		Total	343,372	100		295,409	100		(47,963)	(14.0)	