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(Securities Code 1833) June 6, 2018

### **To Shareholders with Voting Rights:**

Takanori Okumura President and Representative Director OKUMURA CORPORATION 2-2-2, Matsuzaki-cho, Abeno-ku, Osaka-shi, Osaka

# NOTICE OF THE 81ST ANNUAL GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 81st Annual General Meeting of Shareholders of OKUMURA CORPORATION (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet, etc. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights in accordance with the guide below.

### 1. Date and Time

Thursday, June 28, 2018 at 10:00 a.m. (Japan time)

#### 2. Place

Head Office of the Company, located at 2-2-2, Matsuzaki-cho, Abeno-ku, Osaka-shi, Osaka

### 3. Meeting Agenda

Matters to be reported:

- The Business Report and the Consolidated Financial Statements for the 81st Fiscal Year (April 1, 2017 - March 31, 2018) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
- 2. Non-consolidated Financial Statements for the 81st Fiscal Year (April 1, 2017 March 31, 2018)

### **Proposals to be resolved:** Proposal 1: Appropriation of Surplus

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

**Proposal 3:** Election of Five (5) Directors Who Are Audit and Supervisory Committee Members

### **Guide to Exercising Voting Rights**

### When Attending the General Meeting of Shareholders

### Date and time of the General Meeting of Shareholders

### Thursday, June 28, 2018, at 10:00 a.m. (Japan time)

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk
- To save electricity, the venue will be moderately air conditioned and the Cool Biz (light clothing) dress code will be observed at the meeting. Shareholders who attend the meeting are encouraged to wear light clothing.

### If You Are Unable to Attend the Meeting

### © Exercising Voting Rights in Writing

### **Deadline for Exercise**

### To be received by no later than 5:15 p.m. Wednesday, June 27, 2018 (Japan time)

- Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form, and return it so that it is received by the deadline for exercise. Furthermore, if there is no indication of a vote for or against any proposal, it shall be treated as an indication of consent for the proposal.
- © Exercising Voting Rights via the Internet, etc.

### **Deadline for Exercise**

### Wednesday, June 27, 2018 at 5:15 p.m. (Japan time)

• Please access the voting rights exercise website, and enter your vote for or against the proposals by following the guidance onscreen.

### Voting rights exercise website: https://www.web54.net

Please refer to the next page for details.

- Shareholders may use the voting rights exercise website for smartphones. Please refer to the enclosed leaflet for details.
- The following items are posted on the Company's website in accordance with the provisions of laws and regulations as well as Article 30 of the Company's Articles of Incorporation, and therefore are not provided in the attached documents to this Notice.
  - (1) Notes to Consolidated Financial Statements
  - (2) Notes to Non-consolidated Financial Statements

Furthermore, the above documents constitute part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Accounting Auditor when preparing the accounting audit report, and also constitute part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Audit and Supervisory Committee when preparing the audit report.

Should the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements or the Consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website.

The Company's website: http://www.okumuragumi.co.jp

### Guide to Exercising Voting Rights via the Internet, etc.

If exercising voting rights via the Internet, please review the following items before exercising your voting rights.

When exercising voting rights via the Internet, please access the voting rights exercise website via a personal computer, smartphone, or mobile phone, use the voting rights exercise code and password on the enclosed Voting Rights Exercise Form, and register your vote for or against the proposals by following the guidance onscreen.

### Voting rights exercise website: https://www.web54.net

● Voting rights exercised via the Internet will be accepted until 5:15 p.m. Wednesday, June 27, 2018 (Japan time).

Please allow ample time to exercise your voting rights to avoid missing the deadline for exercise.

- Connection fees to providers and telecommunications fees (telephone fees, etc.) to telecommunications carriers arising from using the voting rights exercise website will be borne by the shareholder.
- If voting rights are exercised both in writing and via the Internet, the vote received via the Internet will be treated as the valid exercise of voting rights. In addition, if voting rights are exercised multiple times via the Internet, the final vote exercised will be treated as the valid exercise of voting rights.

Inquiries concerning the exercise of voting rights via the Internet

For inquiries concerning the exercise of voting rights via the Internet, please contact:

Sumitomo Mitsui Trust Bank Stock Transfer Agency Website, Dedicated Hotline 0120-652-031 [Business hours: 9:00 a.m. – 9:00 p.m.]

#### **For Institutional Investors**

Institutional investors may exercise voting rights via electromagnetic means from the "Electronic Voting System Platform" operated by ICJ, Inc.

## **Reference Documents for the General Meeting of Shareholders**

### **Proposals and References**

### **Proposal 1:** Appropriation of Surplus

The Company recognizes the distribution of profits as one of the most important managerial issues and makes it a basic policy to maintain a stable dividend of ¥45 per share or an amount according to the Company's business performance, namely an amount equivalent to the payout ratio (non-consolidated) of 50%, whichever is higher, based on the overall consideration of the Company's financial situation and other factors.

In line with this policy, the year-end dividend and the appropriation of surplus for the fiscal year under review are proposed as follows.

- 1. Year-end dividend
  - (1) Type of property for dividend

Cash

(2) Allotment of property for dividends to shareholders and total amount thereof

¥184 per share of the Company's common stock

Total amount: ¥7,329,208,704

(3) Effective date of distribution of surplus

June 29, 2018

- 2. Appropriation of surplus
  - (1) Item and amount of surplus that will increase

General reserve \$7,200,000,000

(2) Item and amount of surplus that will decrease

Retained earnings brought forward \qquad \text{\forward} 7,200,000,000

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The term of office of all of the seven (7) current Directors (excluding Directors who are Audit and Supervisory Committee Members; the same applies hereinafter for Proposal 2) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of seven (7) Directors is proposed.

As regards this proposal, the Audit and Supervisory Committee has expressed the opinion that the candidates are appropriate as Directors of the Company.

The candidates are as follows:

No.	Name		Positions and responsibilities	Attendance at meetings of the Board of Directors (number of times attended / number of meetings)
1	Reelection	Takanori Okumura	President and Representative Director	100% (12 times / 12 times)
2	Reelection	Seiichi Fujioka	Director and Senior Managing Executive Officer General Manager of Building Headquarters	100% (12 times / 12 times)
3	Reelection	Yuichi Mizuno	Director and Senior Managing Executive Officer General Manager of East Japan Branch Office	100% (12 times / 12 times)
4	Reelection	Keiji Yamaguchi	Director and Senior Managing Executive Officer General Manager of West Japan Branch Office	100% (12 times / 12 times)
5	Reelection	Yutaka Maruyama	Director and Managing Executive Officer General Manager of Building Marketing & Sales Headquarters	100% (10 times / 10 times)
6	Reelection	Kenji Kotera	Director and Managing Executive Officer General Manager of Civil Engineering Headquarters	100% (10 times / 10 times)
7	Reelection	Atsushi Tanaka	Representative Director and Managing Executive Officer General Manager of Administration Headquarters	100% (12 times / 12 times)

## Takanori Okumura

(March 15, 1962)

Reelection

 Number of shares of the Company held

• Career summary, positions, responsibilities and significant concurrent positions

457,285 shares

April 1986 Joined the Company May 1994 Deputy General Manager of

April 2001

April 2001

December 2001

Attendance at meetings of the

Kansai Branch Office June 1994

Managing Director In charge of Marketing & Sales

December 1995 Board of Directors

Director General Manager of Marketing President and Representative

& Sales Department, Tokyo Branch Office

Director (current position)

100% (12/12)

### Reason for Nomination as a Candidate for Director

Takanori Okumura has demonstrated strong leadership at the forefront of management as President and Representative Director, and has a deep knowledge of general management in the construction industry, and therefore he is nominated as a candidate.

No

## Seiichi Fujioka

(June 1, 1952)

Reelection

the Company held	• Career summary, positions, responsibilities and significant concurrent positions				
17,721 shares	April 1977 April 2003	Joined the Company General Manager of Building Management Department,	April 2010 April 2010	Executive Officer General Manager of Building Headquarters (current	
<ul> <li>Attendance at meetings of the Board of Directors</li> </ul>	April 2006	Kansai Branch Office General Manager of Building	June 2010	position) Director and Executive Officer	
100% (12/12)	0.11.2000	Department, Technology Headquarters	June 2012	Director and Managing Executive Officer	
	October 2008	General Manager of Building Department, Construction Headquarters	April 2015	Director and Senior Managing Executive Officer (current position)	
	April 2009	Assistant General Manager of Building Business Department and General Manager of Building Department,			

### Reason for Nomination as a Candidate for Director

Seiichi Fujioka has served in positions including General Manager of Building Management Department, Kansai Branch Office; General Manager of Building Department, Construction Headquarters; and General Manager of Building Headquarters, and possesses abundant specialist knowledge through his experience over many years in building-related departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

Construction Headquarters

3

## Yuichi Mizuno

(July 22, 1953)

Reelection

<ul> <li>Number of shares of the Company held</li> </ul>	<ul> <li>Career summary, positions, responsibilities and significant concurrent positions</li> </ul>						
12,953 shares	April 1979 March 2004	March 2004 General Manager of Civil		Deputy General Manager of East Japan Branch Office (in			
<ul> <li>Attendance at meetings of the Board of Directors</li> </ul>	April 2006	Engineering Works Department, Nagoya Branch General Manager of Civil Engineering Works	June 2010 April 2014	charge of Civil Engineering Business) Director and Executive Officer Director and Managing			
100% (12/12)		Department I, Tokyo Branch Office	April 2014 April 2014	Executive Officer General Manager of East			
	April 2007	General Manager of Civil Engineering Management		Japan Branch Office (current position)			
		Department, Tokyo Branch Office	April 2015	Director and Senior Managing Executive Officer (current position)			

#### Reason for Nomination as a Candidate for Director

Yuichi Mizuno has served in positions including General Manager of Civil Engineering Management Department, Tokyo Branch Office; Deputy General Manager of East Japan Branch Office; and General Manager of East Japan Branch Office, and possesses abundant specialist knowledge through his experience over many years in civil engineering-related departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

No.

## 4

## Keiji Yamaguchi

(October 10, 1952)

Reelection

<ul> <li>Number of shares of the Company held</li> </ul>	• Career summary, positions, responsibilities and significant concurrent positions					
12,506 shares	April 1976 October 2008	1	April 2014	General Manager of West Japan Branch Office (current position)		
<ul> <li>Attendance at meetings of the Board of Directors</li> </ul>	June 2010 June 2012	Office Executive Officer Managing Executive Officer	June 2014 April 2016	Director and Managing Executive Officer Director and Senior Managing		
100% (12/12)	Julie 2012	Managing Executive Officer	Арти 2010	Executive Officer (current position)		

#### Reason for Nomination as a Candidate for Director

Keiji Yamaguchi has served in positions including General Manager of Kansai Branch, West Japan Branch Office and General Manager of West Japan Branch Office, and possesses abundant specialist knowledge through his experience over many years in civil engineering-related, and marketing- and sales-related departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

5

## Yutaka Maruyama

(January 10, 1953)

Reelection

<ul> <li>Number of shares of the Company held</li> </ul>	•Career summary, positions, responsibilities and significant concurrent positions				
11,773 shares	April 1977 April 2012	Joined the Company General Manager of Tokyo Branch, East Japan Branch	April 2017  June 2017	General Manager of Building Marketing & Sales	
<ul> <li>Attendance at meetings of the Board of Directors</li> </ul>	June 2012 April 2016	Office Executive Officer Managing Executive Officer		Headquarters (current position) Director and Managing Executive Officer (current	
100% (10/10)	71pm 2010	Managing Executive Officer		position)	

#### Reason for Nomination as a Candidate for Director

Yutaka Maruyama has served in positions including General Manager of Tokyo Branch, East Japan Branch Office and General Manager of Building Marketing & Sales Headquarters, and possesses abundant specialist knowledge through his experience over many years in building-related, and marketing- and sales-related departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

No.



## Kenji Kotera

(March 18, 1956)

Reelection

<ul> <li>Number of shares of the Company held</li> </ul>	• Career summary, positions, responsibilities and significant concurrent positions					
8,274 shares	April 1980 April 2009	Joined the Company Deputy General Manager of West Jones Breach Office (in	June 2016 April 2017	Executive Officer Managing Executive Officer Congress Manager of Civil		
<ul> <li>Attendance at meetings of the Board of Directors</li> <li>100% (10/10)</li> </ul>	June 2013 June 2014	West Japan Branch Office (in charge of Civil Engineering Business) Executive Officer Director and Executive Officer	April 2017  June 2017	General Manager of Civil Engineering Headquarters (current position) Director and Managing Executive Officer (current position)		

### Reason for Nomination as a Candidate for Director

Kenji Kotera has served in positions including Deputy General Manager of West Japan Branch Office and General Manager of Civil Engineering Headquarters, and possesses abundant specialist knowledge through his experience over many years in civil engineering-related departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

7 Atsushi Tanaka

(June 5, 1959)

Reelection

<ul> <li>Number of shares of the Company held</li> </ul>	•Career summ	rent positions		
7,259 shares	April 1982 April 2004	Joined the Company General Manager of Finance & Accounting Department, Administration Headquarters Director and Executive Officer	April 2017	Director and Managing Executive Officer
<ul> <li>Attendance at meetings of the</li> </ul>	June 2014 D June 2014 D A		April 2017	General Manager of Administration Headquarters (current position)
Board of Directors 100% (12/12)		Deputy General Manager of Administration Headquarters and General Manager of	June 2017	Representative Director and Managing Executive Officer (current position)
		Finance & Accounting Department		, ,

#### Reason for Nomination as a Candidate for Director

Atsushi Tanaka has served in positions including General Manager of Finance & Accounting Department, Administration Headquarters; Deputy General Manager of Administration Headquarters; and General Manager of Administration Headquarters, and possesses abundant specialist knowledge through his experience over many years in administrative departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

Notes: 1. There are no special interests between each of the candidates and the Company.

The attendance at meetings of the Board of Directors of Yutaka Maruyama and Kenji Kotera is shown only at
meetings of the Board of Directors held after their election as Directors at the 80th Annual General Meeting of
Shareholders held on June 29, 2017.

**Proposal 3:** Election of Five (5) Directors Who Are Audit and Supervisory Committee Members

The term of office of all of the five (5) current Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of five (5) Directors who are Audit and Supervisory Committee Members is proposed.

As regards this proposal, the consent of the Audit and Supervisory Committee has been obtained. The candidates are as follows:

No.	Name	Positions and responsibilities	Attendance at meetings of the Board of Directors and the Audit and Supervisory Committee (number of times attended / number of meetings)
1	Reelection Outside Shuji Abe Independent	Director (Audit and Supervisory Committee Member)	Board of Directors 83% (10 times / 12 times) Audit and Supervisory Committee (13 times / 14 times)
2	New election Harumitsu Yoshimura	General Manager in charge of Internal Control	_
3	Reelection Outside Hiroyo Yashiro Independent	Director (Audit and Supervisory Committee Member)	Board of Directors 100% (12 times / 12 times) Audit and Supervisory Committee (14 times / 14 times)
4	New election Outside Independent Hideshi Nio	_	_
5	New election Outside Tetsuo Kodera Independent	_	_

1	Shuji Abe	
Num	har of charge of	

(February 7, 1949)

Reelection

Outside

Independent

<ul> <li>Number of shares of the Company held</li> </ul>	•Career summar	●Career summary, positions, responsibilities and significant concurrent positions						
600 shares	September 1977	Registered as certified public accountant	October 2010	Outside Corporate Auditor of Daiwa Computer Co., Ltd.				
Attendance at meetings of the Board of Directors	December 1977 November 1988	Registered as certified public tax accountant Representative Partner of	June 2014	(current position) Outside Corporate Auditor of the Company				
83% (10/12)		Century Audit Corporation (currently Ernst & Young ShinNihon LLC) Representative Partner of SORA Tax Accountant Corporation (current position)	December 2015	Outside Corporate Auditor of NISHIO RENT ALL CO., LTD.				
Attendance at meetings of the Audit and Supervisory Committee	July 2010		June 2016	(current position) Outside Director (Audit and Supervisory Committee Member) of the Company (current position)				
93% (13/14)	July 2010	Established Abe CPA Office (current position)						

### Reason for Nomination as a Candidate for Outside Director

Shuji Abe possesses excellent expertise on accounting, which is judged to be beneficial to ensuring the appropriateness of the business execution of the Company, and therefore he is nominated as a candidate.

No.

## 2 Harumitsu Yoshimura

(March 14, 1957)

New election

 Number of shares of the Company held

• Career summary, positions, responsibilities and significant concurrent positions

8,188 shares

April 1981 Joined the Company July 2011 General Manager of Audit

Office

April 2017 General Manager in charge

of Internal Control (current

position)

### Reason for Nomination as a Candidate for Director

Harumitsu Yoshimura possesses considerable insight regarding finance and accounting through his experience over many years in accounting-related departments, in addition to a deep knowledge of the Company's operations, and therefore he is nominated as a candidate.

3 Hiroyo Yashiro

(April 10, 1954)

Reelection

Outside

Independent

• Number of shares of the Company held

• Career summary, positions, responsibilities and significant concurrent positions

600 shares

 Attendance at meetings of the Board of Directors

100% (12/12)

Attendance at meetings of the Audit and Supervisory

Committee

100% (14/14)

April 1984 Registered as attorney-at-law April 2001 Joined Iino Yashiro Law

> Office (currently Iino Yashiro Horiguchi Law Office)

(current position)

June 2016 Outside Director (Audit and

Supervisory Committee Member) of the Company

(current position)

#### Reason for Nomination as a Candidate for Outside Director

Hiroyo Yashiro possesses excellent expertise on law, which is judged to be beneficial to ensuring the legality of the business execution of the Company, and therefore she is nominated as a candidate.

No.

4

### Hideshi Nio

(February 6, 1953)

New election

Outside

Independent

 Number of shares of the Company held

• Career summary, positions, responsibilities and significant concurrent positions

800 shares

General Manager of Kita Tax

Office, Osaka Regional

Taxation Bureau

August 2013 Registered as certified public

tax accountant

Established Nio Tax September 2013

Accountant Office (current

position)

### Reason for Nomination as a Candidate for Outside Director

July 2012

Hideshi Nio possesses excellent expertise on tax affairs, which is judged to be beneficial to ensuring the appropriateness of the business execution of the Company, and therefore he is nominated as a candidate.

## Tetsuo Kodera

(March 21, 1953)

New election

Outside

Independent

 Number of shares of the Company held

600 shares

• Career summary, positions, responsibilities and significant concurrent positions

April 1984 Became prosecutor
July 2013 Chief Prosecutor of Sapporo

November 2015 Established Kodera Law Office

(current position)

District Public Prosecutor's Office

February 2016 Outside Corporate Auditor of Samty Co., Ltd. (current

position)

September 2015 Registered as attorney-at-law

### Reason for Nomination as a Candidate for Outside Director

Tetsuo Kodera possesses excellent expertise on law, which is judged to be beneficial to ensuring the legality of the business execution of the Company, and therefore he is nominated as a candidate.

Notes: 1. There are no special interests between each of the candidates and the Company.

- 2. Shuji Abe, Hiroyo Yashiro, Hideshi Nio and Tetsuo Kodera are candidates for Outside Director.
- 3. Shuji Abe and Hiroyo Yashiro are Independent Directors as set forth in the rules of the Tokyo Stock Exchange and have been filed accordingly.
  - Hideshi Nio and Tetsuo Kodera are candidates for Independent Director as set forth in the rules of the Tokyo Stock Exchange.
- 4. Although Shuji Abe has not been engaged in corporate management other than by serving as an outside director or an outside corporate auditor, he has engaged in the practice of corporate accounting as a certified public accountant and has deep insight into corporate management. Therefore, it is judged that he will be able to perform the duties of an Outside Director who is an Audit and Supervisory Committee Member in an appropriate manner.
  - Although Hiroyo Yashiro has not been engaged in corporate management other than by serving as an outside director or an outside corporate auditor, she has engaged in the practice of corporate legal affairs as an attorney-at-law and has deep insight into corporate management. Therefore, it is judged that she will be able to perform the duties of an Outside Director who is an Audit and Supervisory Committee Member in an appropriate manner.
  - Although Hideshi Nio has not been engaged in corporate management other than by serving as an outside director or an outside corporate auditor, he has engaged in the practice of corporate accounting as a certified public tax accountant and has deep insight into corporate management. Therefore, it is judged that he will be able to perform the duties of an Outside Director who is an Audit and Supervisory Committee Member in an appropriate manner.
  - Although Tetsuo Kodera has not been engaged in corporate management other than by serving as an outside director or an outside corporate auditor, he has engaged in the practice of corporate legal affairs as an attorney-at-law and has deep insight into corporate management. Therefore, it is judged that he will be able to perform the duties of an Outside Director who is an Audit and Supervisory Committee Member in an appropriate manner.
- 5. Shuji Abe will have served as an Outside Director who is an Audit and Supervisory Committee Member for two (2) years at the conclusion of this General Meeting of Shareholders.
  - Hiroyo Yashiro will have served as an Outside Director who is an Audit and Supervisory Committee Member for two (2) years at the conclusion of this General Meeting of Shareholders.
- 6. If the election of each candidate is approved, the Company plans to conclude a limited liability agreement with each candidate to ensure that a Director who does not execute business can fully perform his or her expected roles. An overview of said agreement is as follows.
  - If a Director who does not execute business neglects his/her duties, he/she shall be liable to the Company for damages arising as a result thereof to the extent of the minimum liability amount provided in Article 425, Paragraph 1 of the Companies Act.
  - The above exemption from liability shall apply if the relevant Directors have acted in good faith and without gross negligence in performing their duties.

The Company is under the same agreement for limitation of liability with Shuji Abe and Hiroyo Yashiro.

- 7. In December 2016, while Shuji Abe and Hiroyo Yashiro were in office as Outside Directors of the Company, a former employee of the Company was arrested on suspicion of violating the Act on Elimination and Prevention of Involvement in Bid Rigging, etc. and Punishments for Acts by Employees that Harm Fairness of Bidding, etc. in relation to a project ordered by the Chubu Regional Development Bureau of the Ministry of Land, Infrastructure, Transport and Tourism; however, prosecutors decided not to indict the former employee.
  - This issue was caused by events that occurred before Shuji Abe and Hiroyo Yashiro were appointed, but they have both taken the events very seriously, and have received reports from the Internal Investigation Committee, which was established to confirm the facts, analyze the reasons this occurred, and consider measures to prevent recurrence, while also providing suggestions to the Board of Directors on matters including measures to prevent recurrence and how to ensure the effectiveness thereof, such as ensuring more thorough awareness of compliance, in addition to monitoring and verifying the status of the implementation of these measures.

### **Reference:** Composition of the Board of Directors

If Proposal 2 and Proposal 3 are approved as originally proposed, the composition of the Company's Board of Directors will be as follows:

Position	Name	Responsibilities	Significant concurrent positions
President and Representative Director	Takanori Okumura		
Director	Seiichi Fujioka	Senior Managing Executive Officer General Manager of Building Headquarters	
Director	Yuichi Mizuno	Senior Managing Executive Officer General Manager of East Japan Branch Office	
Director	Keiji Yamaguchi	Senior Managing Executive Officer General Manager of West Japan Branch Office	
Director	Yutaka Maruyama	Managing Executive Officer General Manager of Building Marketing & Sales Headquarters	
Director	Kenji Kotera	Managing Executive Officer General Manager of Civil Engineering Headquarters	
Representative Director	Atsushi Tanaka	Managing Executive Officer General Manager of Administration Headquarters	
Outside Director (Audit and Supervisory Committee Member)	Shuji Abe		Certified public accountant and certified public tax accountant (Representative Partner of SORA Tax Accountant Corporation and Representative of Abe CPA Office) Outside Corporate Auditor of Daiwa Computer Co., Ltd. Outside Corporate Auditor of NISHIO RENT ALL CO., LTD.
Director (Full-time Audit and Supervisory Committee Member)	Harumitsu Yoshimura		
Outside Director (Audit and Supervisory Committee Member)	Hiroyo Yashiro		Attorney-at-law (Iino Yashiro Horiguchi Law Office)
Outside Director (Audit and Supervisory Committee Member)	Hideshi Nio		Certified public tax accountant (Representative of Nio Tax Accountant Office)
Outside Director (Audit and Supervisory Committee Member)	Tetsuo Kodera		Attorney-at-law (Representative of Kodera Law Office) Outside Corporate Auditor of Samty Co., Ltd.